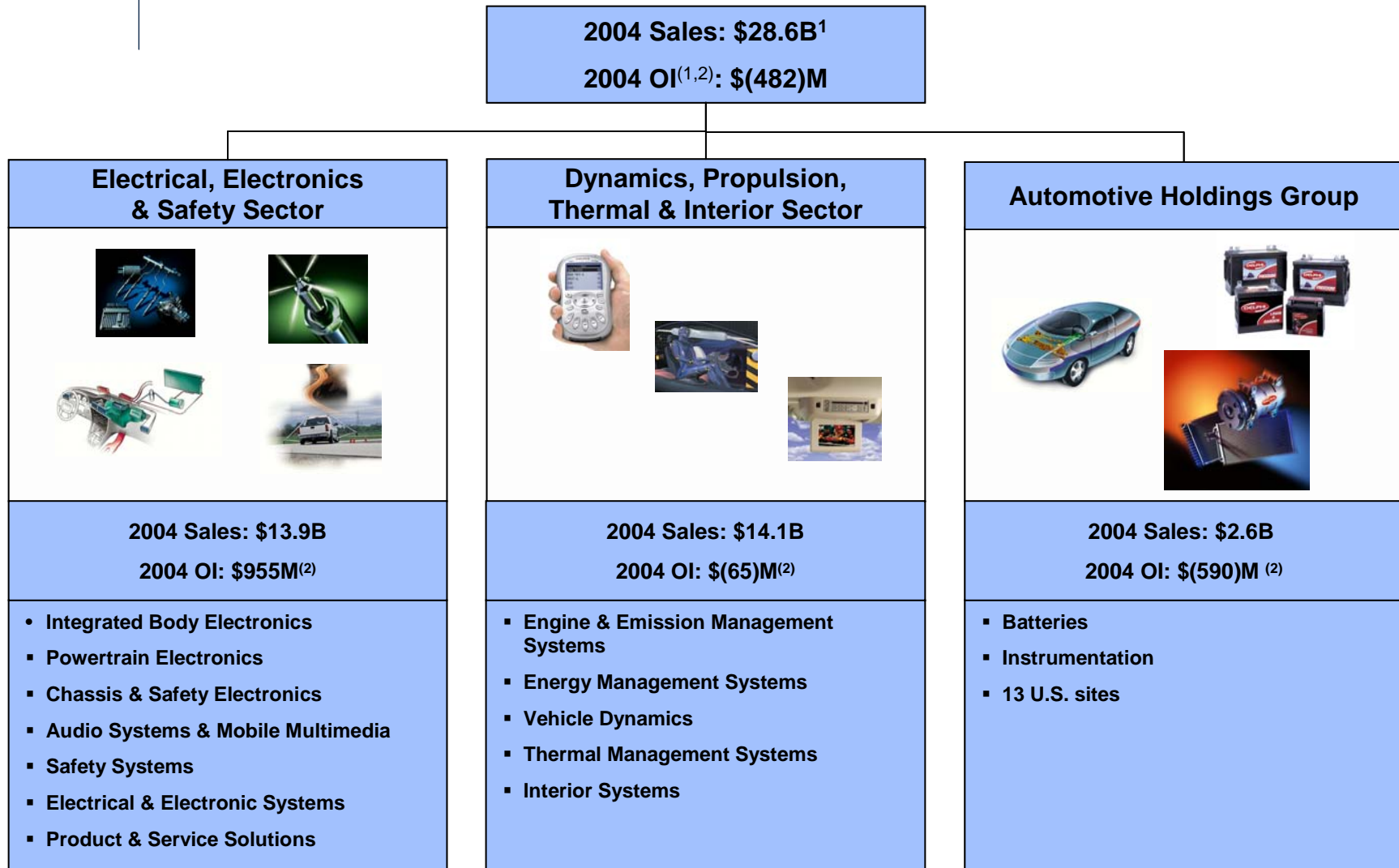


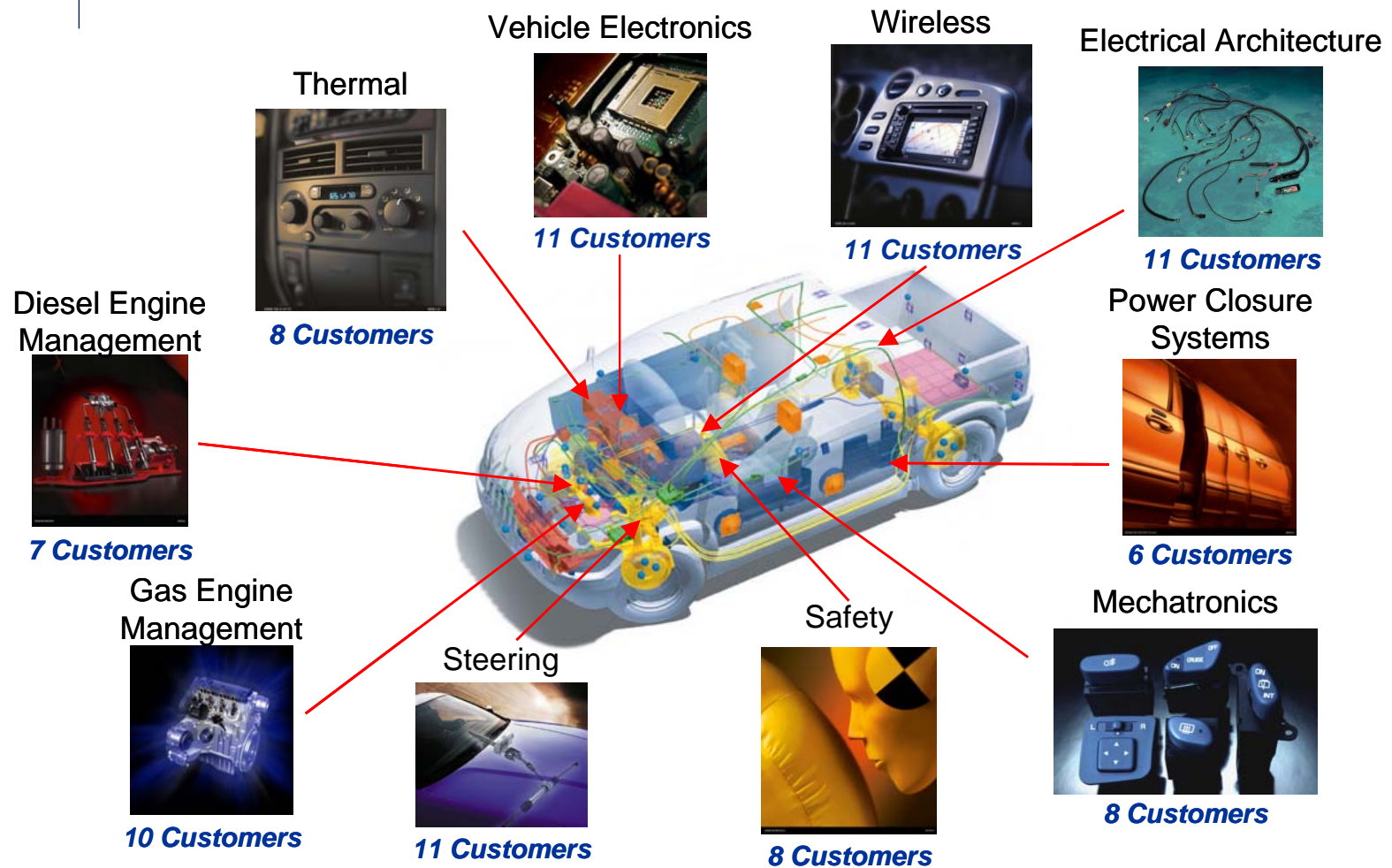
# Delphi Overview



(1) Includes activity not allocated to the product sectors and the inclusion of intersector eliminations

(2) Excludes impact of employee, product line and related charges

# Automotive Product Lines & Customer Diversity



As of 12/31/03 booked business

Global Top 11 OEMs in alphabetical order: BMW, DaimlerChrysler, Fiat, Ford, GM, Honda, Hyundai, PSA, Renault/Nissan, Toyota & VW

Customer count provided includes only OEM customers listed; does not represent the total number of customers for a given product line

# Translating Core Competencies Into New Markets

## Core Markets



**Diesel & Gas  
Engine  
Management**



**Electrical  
Architecture**



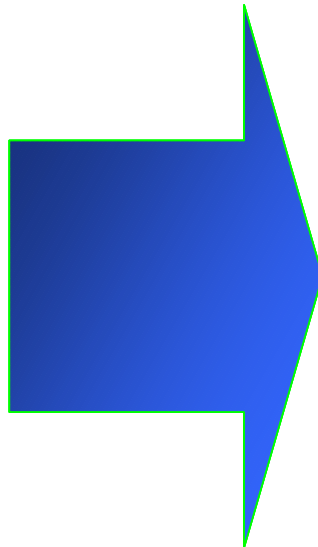
**Electronics,  
Switches &  
Sensors**



**Thermal**



**Wireless**



## New Markets



**Commercial  
Vehicles**



**Consumer  
Electronics**



**Medical  
Devices**



**Marine**

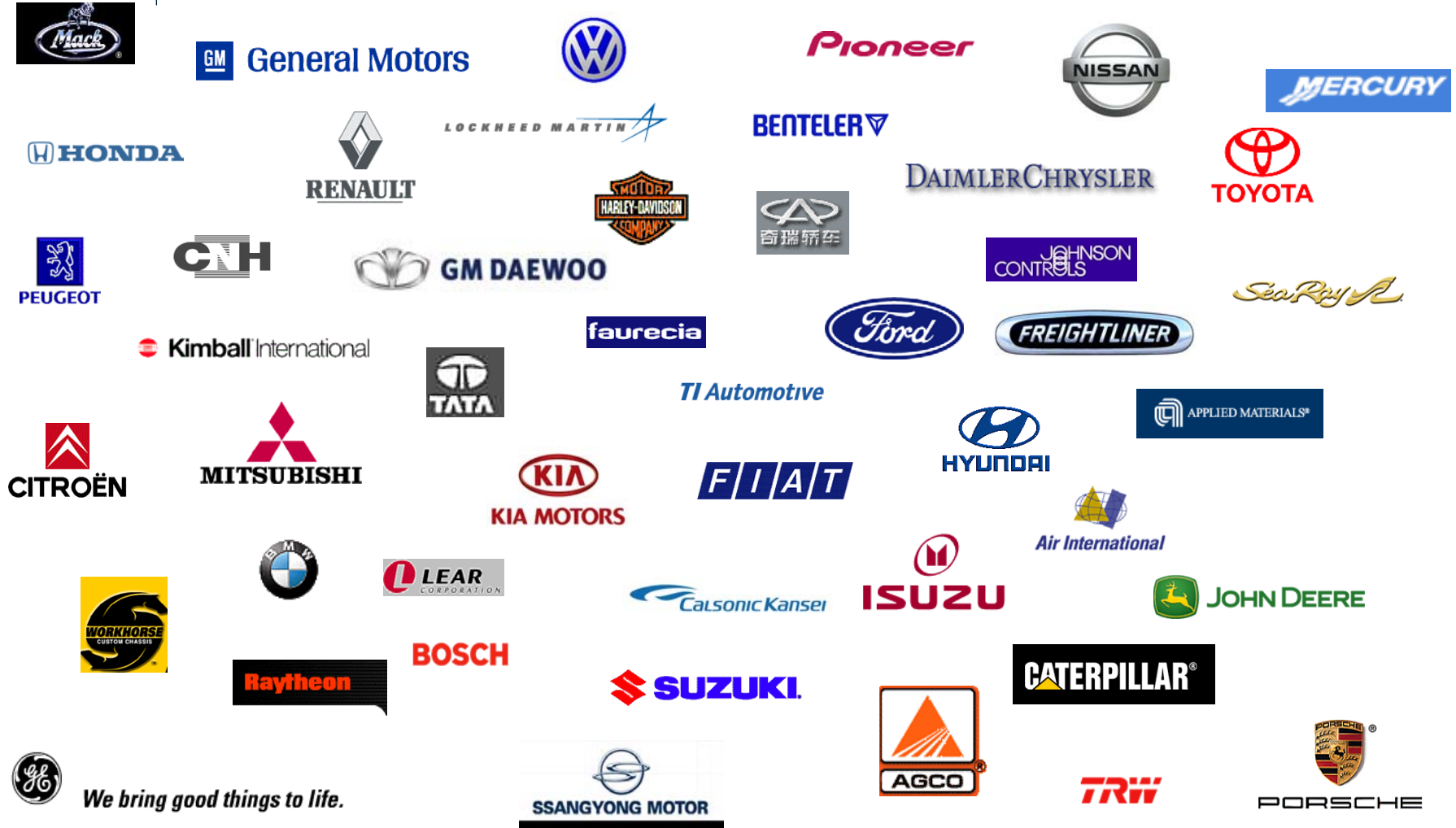


**Computers /  
Peripherals**



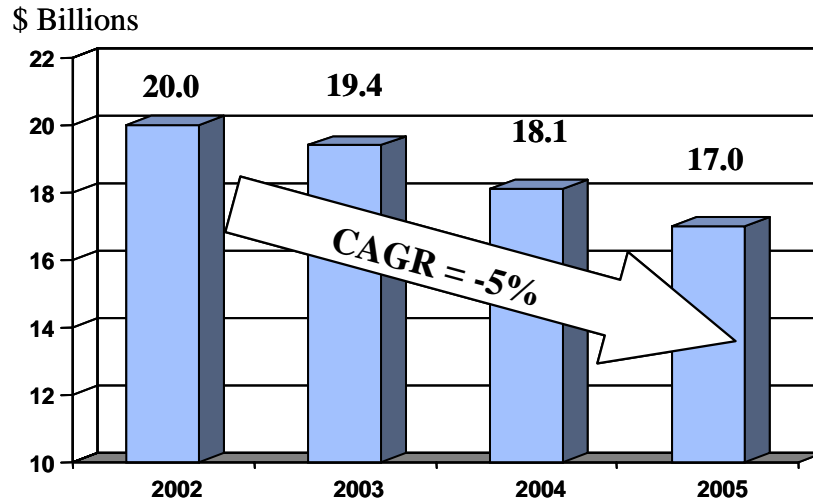
**Military /  
Homeland  
Security**

## Diversified Customer Base

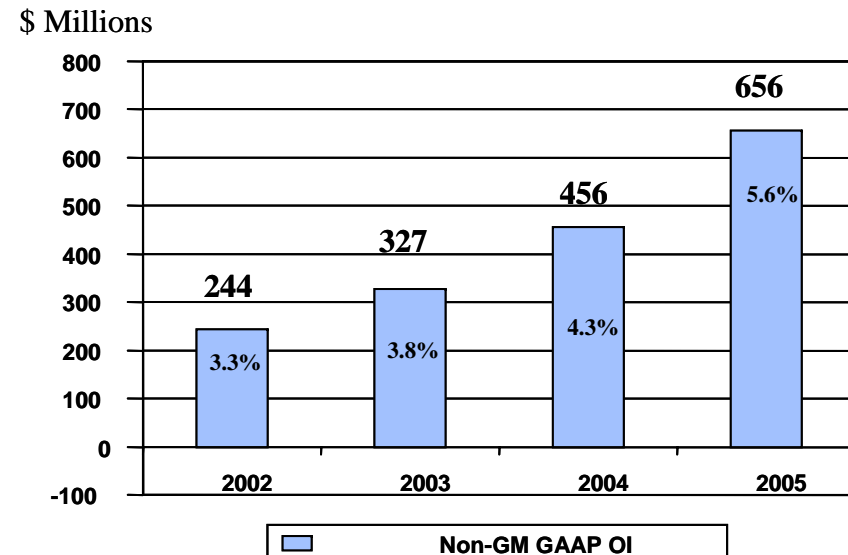
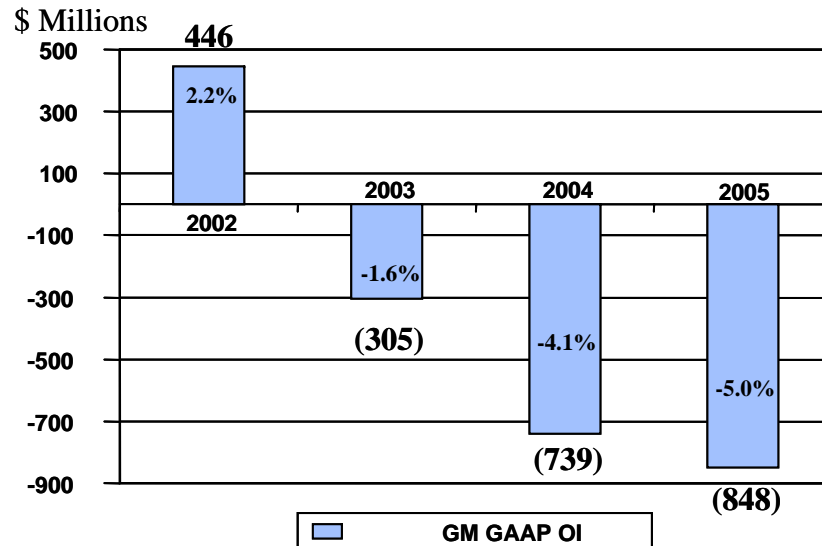
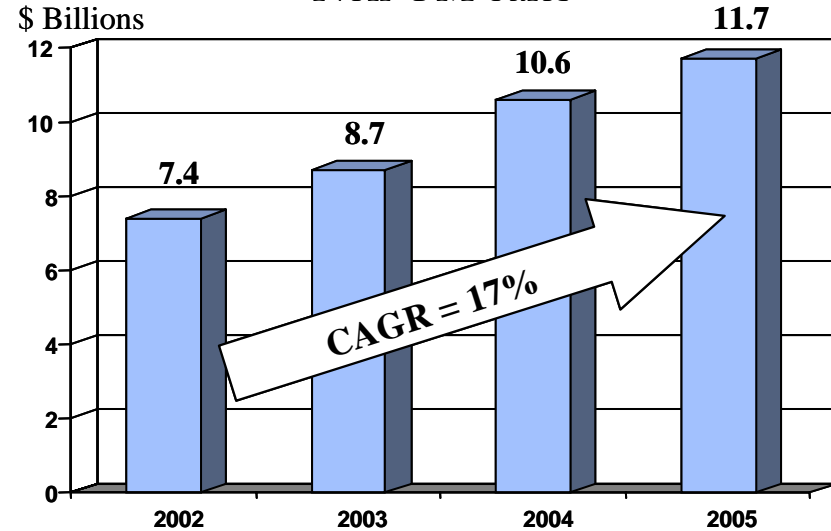


# Sales/GAAP Operating Income – GM vs. Non-GM

**GM (Incl. Tier 1 & Affiliates) Sales**

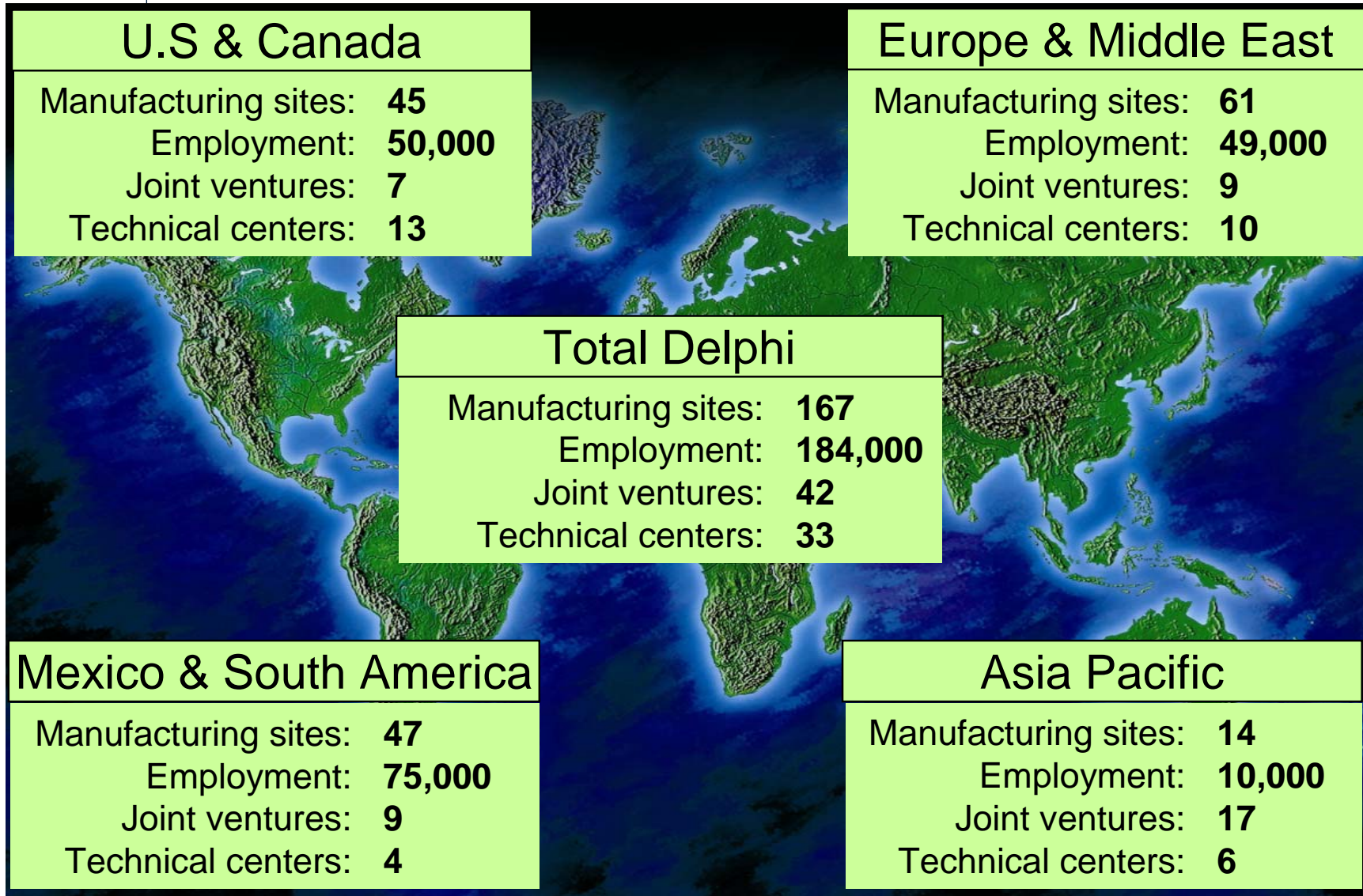


**Non-GM Sales**



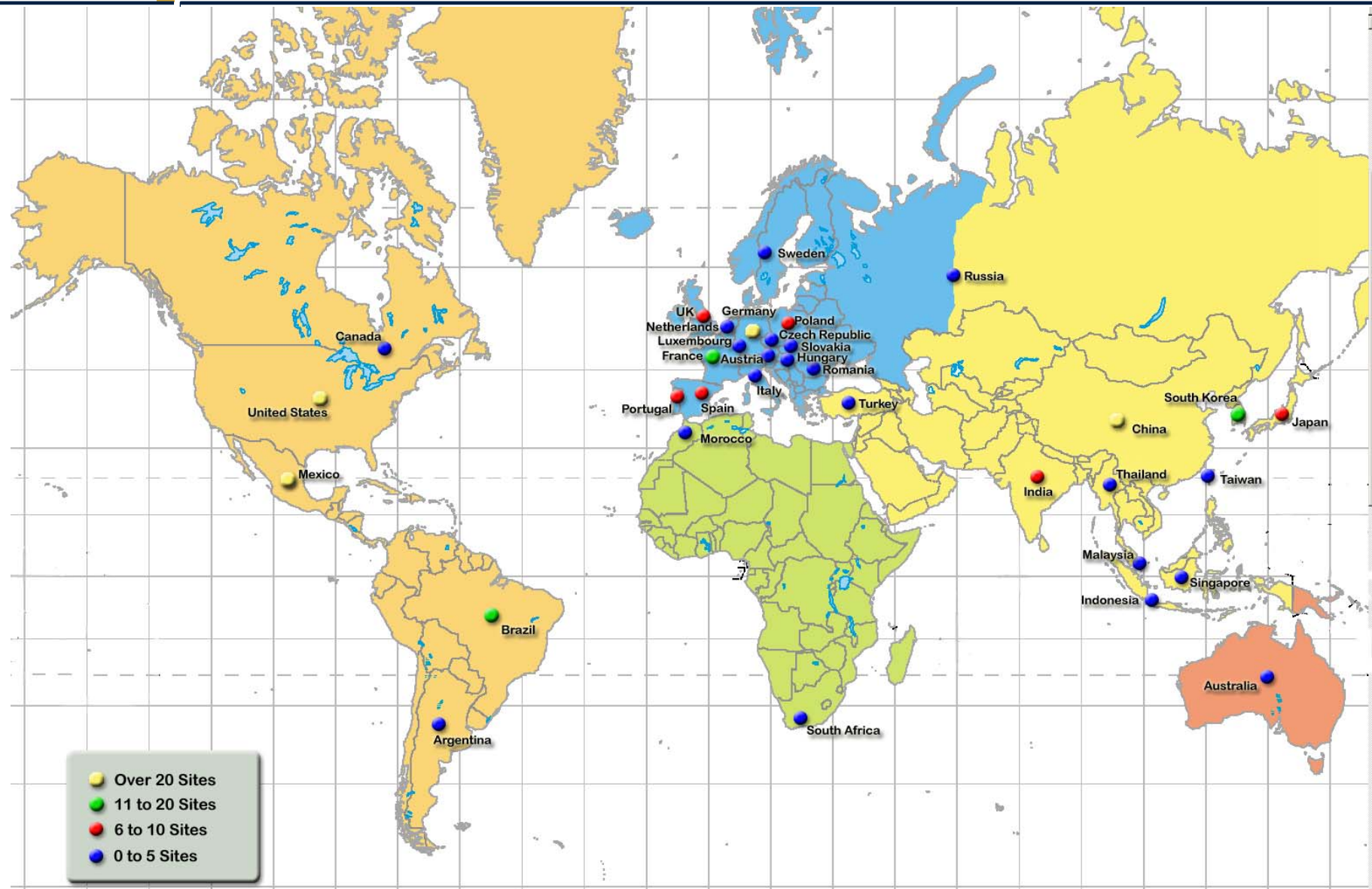


## Extensive Global Presence



As of March 31, 2005

# Worldwide Operations Locations





## Operations Locations – United States



*U.S. entities also maintain branch offices in Liverpool, England; Moscow, Russia; and Thailwil, Switzerland*



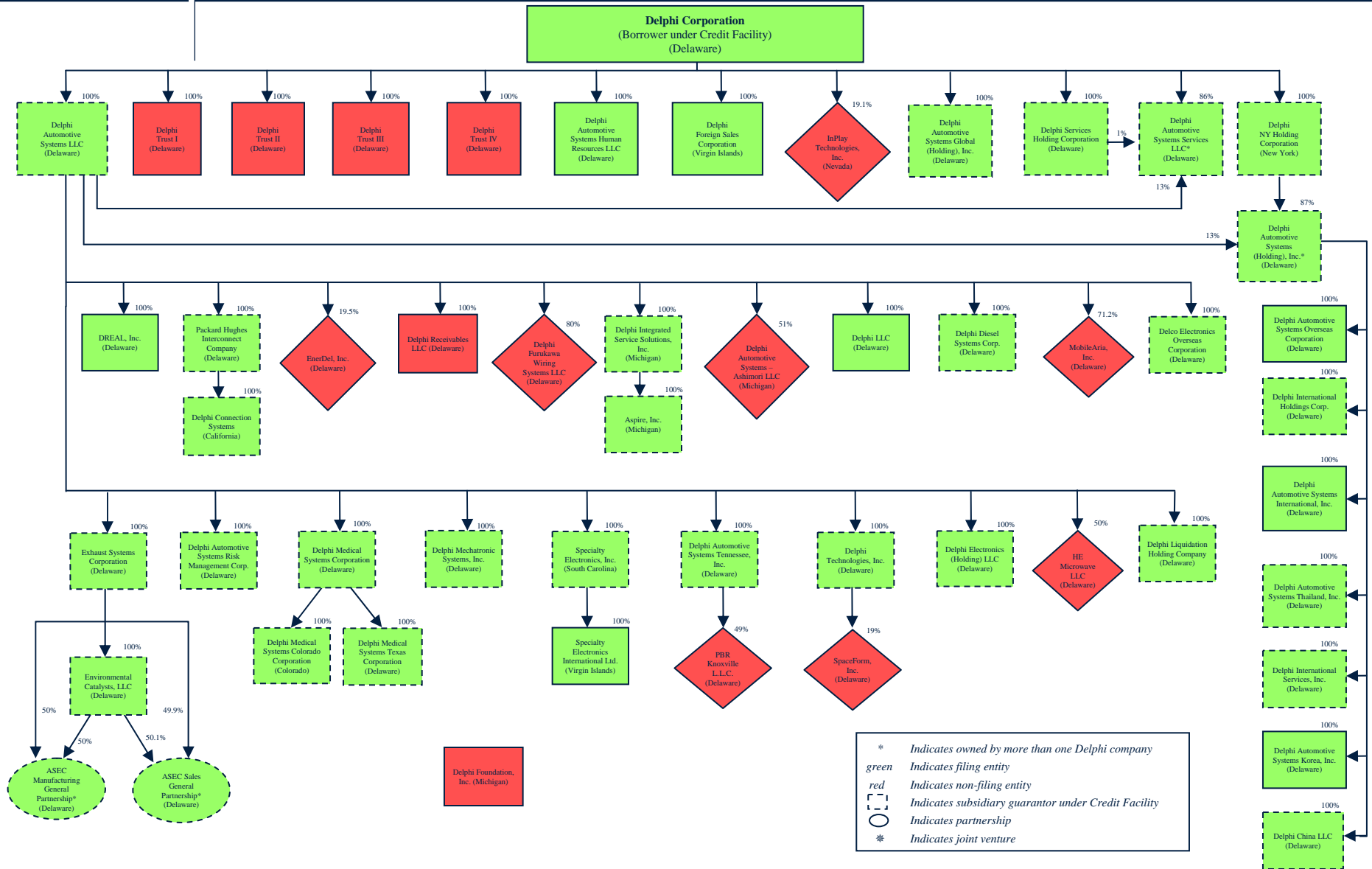
## Operations Locations – Mexico and South America



## Operations Locations – Eastern Hemisphere



# Chapter 11 Filing Chart (Domestic U.S. Entities)



# U.S./Foreign Entity Relationships

